

HARVARD UNIVERSITY
DUMBARTON OAKS RESEARCH LIBRARY AND COLLECTION
GEORGETOWN, WASHINGTON, D. C.

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February 3, 1941

Mrs. Max Farrand,
1650 Orlando Road,
San Marino, California.

Dear Mrs. Farrand:

Ever since your visit to Dumbarton Oaks, I have been reflecting on the various talks that we had together. I have come to realize more and more (as has also Mr. Thacher) that Dumbarton Oaks needs your guidance and advice. I would have written you all this sooner, but for the fact that you particularly asked us not to write until we had had time to consider the question from every point of view.

I understand from Mr. Thacher that an annual honorarium of \$2000 would enable you to give to Dumbarton Oaks the thought and guidance without which we feel it would suffer and particularly so in this very critical time of transition. I trust that you will feel able, in spite of the many calls which you have on your time and attention, to perform this service for Dumbarton Oaks and for us. If you accept, I hope you will consider that the arrangement is settled and that it began on the first of January, 1941.

Many times since your visit, Mr. Thacher and I have talked of the day that you were here and how, even under the very trying circumstances for you, all that you said was most constructive and filled us with a sense of real confidence in all that you proposed. We have discussed this matter with other members of the Board and they entirely share our views.

I hope that you are having a restful time in California after your strenuous trip to the East.

With warm greetings,

Yours sincerely,



Paul J. Sachs,
Chairman, Dumbarton Oaks
Administrative Board.